

CashLine ERP

MVP Full Project Management Plan

Project Charter, WBS, CPM, Deployment, Testing, Hosting, Backup, RACI, Risks, Budget, And Approvals

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CashLine ERP MVP Full Project Management Plan

Document date: 2026-04-20

Document status: Full project-management baseline for controlled production MVP

Prepared for: CashLine ERP project sponsor, project manager, technical lead, business analysis, QA, implementation, operations, finance, business stakeholders, and release governance

Project start date: Tuesday, 21 Apr 2026

Project finish date: Wednesday, 03 Jun 2026

Release path:

Development -> QA -> Staging/Pre-production -> Controlled Production MVP -> Stabilization -> Wider rollout

1. Executive Summary

This document is the integrated project-management plan for the CashLine ERP controlled production MVP. It combines the project charter, Work Breakdown Structure, CPM schedule, dependency nodes, critical path calculation, deployment strategy, testing strategy, hosting strategy, backup/recovery controls, business visit plan, governance model, RACI, risks, budget framework, success criteria, and approval matrix into one professional project-control document.

The plan authorizes and organizes the work required to move CashLine ERP from implementation readiness into controlled production MVP, while protecting scope, data quality, role governance, testing evidence, backup/recovery readiness, deployment discipline, and stakeholder confidence.

2. Project Charter

2.1 Project Identification

Field	Value
Project title	CashLine ERP Controlled Production MVP Implementation
Project sponsor	Khalid Gabr
Project manager	Mostafa El Shahawy
Technical lead	Nour Elsiminy
Business analysis	Doaa Sabry
Project customer	SMEs, business owners, key users, supplier users, customer users, internal operations users, administrators, and system owner
Planned release model	Controlled Production MVP
Planned start date	Tuesday, 21 Apr 2026
Planned finish date	Wednesday, 03 Jun 2026
CPM duration	32 business days using Sunday-Thursday working week
Hosting recommendation	Cloudflare Pages / DNS / WAF -> Azure App Service or Azure Container Apps -> Azure SQL Database -> Azure Blob Storage -> Azure Monitor

2.2 Project Purpose

The purpose of this project is to prepare, validate, deploy, and stabilize the CashLine ERP platform as a controlled production MVP. The project will move the system into a governed production operating model with controlled users, production hosting, staging validation, deployment discipline, database loading controls, backup/recovery safeguards, role-based access, reporting/export readiness, and hypercare support.

2.3 Business Objectives

Objective	Description
Controlled production activation	Launch CashLine ERP as a limited, governed production MVP for approved users
Production credibility	Ensure the system appears and behaves as a live operational platform
Workflow continuity	Validate that user actions trigger workflow, notification, audit, and reporting effects
Access governance	Enforce System Owner, Administrator, supplier, customer, and internal role restrictions
Deployment discipline	Establish Development, QA, Staging/Pre-production, Production MVP, Stabilization, and Wider rollout controls
Hosting readiness	Implement a reliable and cost-efficient Cloudflare + Azure hosting model
Backup/recovery readiness	Separate production runtime from backup/recovery capability and prove restore readiness
Test completion	Execute functional, API, UI, role, workflow, database, desktop, reporting, negative, and smoke testing
Stabilization	Operate hypercare after go-live and resolve production-impacting findings
Wider rollout readiness	Confirm whether the MVP can expand to more users, functions, clients, and transaction volume

3. Scope Management

3.1 In Scope

Scope Area	Included Work
Production MVP planning	Finalize release gates, approval criteria, environment strategy, and deployment path
Hosting setup	Prepare Cloudflare and Azure target hosting model
Staging/pre-production	Create production-like validation environment before production deployment
Production environment	Prepare clean production configuration, database, users, access, and monitoring
Backup/recovery	Define and validate database backups, pre-release backups, document protection, release archives, and restore drills
Deployment pipeline	Establish controlled build, deployment, validation, and approval flow
Database preparation	Apply migrations, seed data, reference data, production data rules, and test-load controls
System testing	Execute MVP test coverage across user journeys, APIs, workflows, permissions, reports, exports, and desktop parity
User governance	Validate System Owner and Administrator behavior and user/function administration
Supplier/customer journeys	Validate onboarding, activation, document flow, status, notifications, and reporting impact
Internal operations journeys	Validate review, approve, reject, return, hold, reopen, and audit behavior
Reporting and exports	Validate MVP reports and PDF/Excel export capability
Desktop parity	Confirm desktop behavior matches web/backend production rules
Hypercare	Monitor production usage, triage issues, and report stabilization status

3.2 Out Of Scope

Excluded Area	Notes
Full enterprise go-live	This plan covers controlled MVP production only

Excluded Area	Notes
Full Islamic Finance production launch	Deferred until scoring, Shariah, lender, settlement, and regulatory controls are completed
Automated credit decisioning	Not part of MVP production cutover
Live iScore or external bureau integration	Future work subject to official membership, consent, legal approval, and technical access
Oracle production parity	Not included unless separately approved
Unqualified payment/tax authority live integrations	External integrations must pass owner qualification before activation
Broad public user rollout	Wider rollout follows stabilization sign-off
Major feature redesign during cutover	Change requests must go through release governance

4. Stakeholder And Team Management

Stakeholder / Team	Role	Responsibilities
Khalid Gabr	Project Sponsor / Executive Owner	Business scope approval, financial governance, release authority, strategic direction, final go-live decision
Mostafa El Shahawy	Project Manager	Project planning, coordination, timeline tracking, risk management, stakeholder communication, release governance
Nour Elsiminy	Technical Lead	Technical readiness, hosting, deployment, database, performance, security, bug fixing, production support
Doaa Sabry	Business Analysis	Business validation, user journey mapping, UAT coordination, documentation, sign-off support
Founders	Executive Leadership	ROI, brand reputation, long-term scalability, commercial credibility
Technical team	Technical Support / Engineering	System setup, implementation, bug fixing, performance optimization, release support
Implementation team	Customer Service / Enablement	User onboarding, training, support, go-live assistance
Client stakeholders	End users / key users	Requirements confirmation, test execution, feedback, acceptance
Marketing and Sales	Growth	Convert MVP readiness into client-facing confidence and sales enablement

5. Work Breakdown Structure

WBS	Workstream	Objective
1.0	Project governance	Authorize, control, and communicate the MVP production project
2.0	Hosting and infrastructure	Prepare Cloudflare and Azure target hosting stack
3.0	Deployment pipeline	Prepare repeatable build, package, release, and approval flow
4.0	Database and data loading	Prepare migrations, seed data, test data, and production data rules
5.0	Testing and QA	Validate functional, API, UI, workflow, access, reporting, and desktop behavior
6.0	Staging/UAT	Rehearse production deployment and obtain business sign-off
7.0	Production cutover	Deploy the controlled production MVP and activate approved users
8.0	Hypercare and stabilization	Monitor, support, triage, and stabilize production MVP usage

WBS	Workstream	Objective
9.0	Wider rollout decision	Decide whether to expand beyond controlled MVP

5.1 Detailed WBS Work Packages

WBS ID	Work Package	Owner	Key Output
1.1	Charter approval	Project Sponsor / Project Manager	Approved charter
1.2	Scope freeze	Project Manager / Business Analysis	Frozen MVP scope
1.3	Governance cadence	Project Manager	Governance calendar
1.4	Risk and issue control	Project Manager	Risk and issue log
1.5	Change control	Project Manager	Change register
2.1	Cloudflare setup	Technical Lead	Cloudflare environment
2.2	Azure backend hosting	Technical Lead	Backend runtime
2.3	Azure SQL setup	Technical Lead	SQL environments
2.4	Azure Blob Storage	Technical Lead	Storage containers
2.5	Monitoring setup	Technical Lead	Monitoring dashboard
2.6	Budget alerts	Technical Lead / Project Manager	Cost guardrails
3.1	Build preparation	Technical Lead	Build checklist
3.2	Release package	Technical Lead	Release package
3.3	Environment configuration	Technical Lead	Config baseline
3.4	Deployment approval gate	Project Manager	Approval workflow
3.5	Rollback package	Technical Lead	Rollback pack
4.1	Migration baseline	Technical Lead	Migration package
4.2	Reference data	Technical Lead	Reference data set
4.3	Test data pack	QA / Business Analysis	Test data scripts
4.4	Production data rules	Project Manager / Technical Lead	Production data checklist
4.5	Backup before migration	Technical Lead	Backup evidence
5.1	Functional UAT	Business Analysis / QA	UAT evidence
5.2	API testing	Technical Lead / QA	API test evidence
5.3	Workflow testing	QA	Workflow evidence
5.4	Role/access testing	QA / Technical Lead	Access matrix
5.5	UI/UX testing	QA / Business Analysis	UI evidence
5.6	Reporting/export testing	QA	Reporting evidence
5.7	Negative testing	QA	Negative test record
5.8	Smoke testing	QA / Technical Lead	Smoke test record
6.1	Staging deployment	Technical Lead	Staging deployment
6.2	Staging data load	Technical Lead / QA	Staging data state
6.3	Business walkthrough	Business Analysis	Walkthrough notes
6.4	UAT sign-off	Project Manager / Business Analysis	UAT sign-off
6.5	Production readiness gate	Project Manager / Sponsor	Go/no-go record
7.1	Release freeze	Project Manager	Freeze notice
7.2	Pre-release backup	Technical Lead	Backup evidence
7.3	Production deployment	Technical Lead	Production release

WBS ID	Work Package	Owner	Key Output
7.4	Production smoke test	QA / Technical Lead	Smoke result
7.5	MVP user activation	Project Manager / Technical Lead	Activation log
8.1	Hypercare monitoring	Technical Lead	Monitoring log
8.2	Issue triage	Project Manager	Issue log
8.3	User support	Implementation team	Support record
8.4	Restore drill	Technical Lead / QA	Restore evidence
8.5	Stabilization report	Project Manager	Hypercare report
9.1	MVP results review	Project Manager / Sponsor	MVP review
9.2	Cost review	Project Manager / Technical Lead	Cost review
9.3	Risk review	Project Manager	Risk update
9.4	Wider rollout recommendation	Project Manager	Recommendation
9.5	Executive decision	Project Sponsor	Decision record

6. Schedule Management And CPM

6.1 CPM Network Diagram Concept

The project-management plan includes a CPM network diagram concept based on the CashLine MVP production dependency nodes. The diagram should be read as follows:

- each activity node shows task ID, duration, early start, early finish, late start, late finish, and slack
- orange nodes and arrows represent the zero-slack critical path
- blue nodes and arrows represent non-critical supporting work with available float
- the current critical path duration is 32 business days
- the planned schedule runs from Tuesday, 21 Apr 2026 to Wednesday, 03 Jun 2026

Diagram asset for the Cloudflare package:

[assets/cashline-mvp-cpm-network-diagram-2026-04-20.svg](#)

6.2 Dependency Nodes

Node	Activity	Duration	Dependencies	Planned Start	Planned Finish
A	Project charter approval and governance kickoff	1	None	21 Apr 2026	21 Apr 2026
B	MVP scope freeze and release baseline confirmation	2	A	22 Apr 2026	23 Apr 2026
C	Hosting account, Cloudflare, Azure, DNS, and environment provisioning	3	B	26 Apr 2026	28 Apr 2026
D	Backup/recovery model and restore-drill plan	2	B	26 Apr 2026	27 Apr 2026
E	CI/CD pipeline and deployment package preparation	3	B	26 Apr 2026	28 Apr 2026
F	Database migration, seed, and production data-load preparation	3	B	26 Apr 2026	28 Apr 2026
G	QA/staging test-data pack preparation	2	B	26 Apr 2026	27 Apr 2026

Node	Activity	Duration	Dependencies	Planned Start	Planned Finish
H	QA system, API, workflow, UI, desktop, and reporting regression	5	E, F, G	29 Apr 2026	05 May 2026
I	Security, role, function, and access-control review	3	C, E, F	29 Apr 2026	03 May 2026
J	Staging/pre-production deployment rehearsal	2	C, D, E, F, H, I	06 May 2026	07 May 2026
K	Staging UAT and business sign-off	4	J	10 May 2026	13 May 2026
L	Production readiness gate and go/no-go approval	1	K	14 May 2026	14 May 2026
M	Production backup and cutover preparation	1	L	17 May 2026	17 May 2026
N	Production deployment and database migration	1	M	18 May 2026	18 May 2026
O	Production smoke test and MVP user activation	1	N	19 May 2026	19 May 2026
P	Hypercare stabilization window	10	O	20 May 2026	02 Jun 2026
Q	Wider rollout decision and closure report	1	P	03 Jun 2026	03 Jun 2026

6.3 Critical Path Calculation

Node	Duration	ES	EF	LS	LF	Float	Critical
A	1	0	1	0	1	0	Yes
B	2	1	3	1	3	0	Yes
C	3	3	6	5	8	2	No
D	2	3	5	9	11	6	No
E	3	3	6	3	6	0	Yes
F	3	3	6	3	6	0	Yes
G	2	3	5	4	6	1	No
H	5	6	11	6	11	0	Yes
I	3	6	9	8	11	2	No
J	2	11	13	11	13	0	Yes
K	4	13	17	13	17	0	Yes
L	1	17	18	17	18	0	Yes
M	1	18	19	18	19	0	Yes
N	1	19	20	19	20	0	Yes
O	1	20	21	20	21	0	Yes
P	10	21	31	21	31	0	Yes
Q	1	31	32	31	32	0	Yes

Critical path:

A -> B -> E/F -> H -> J -> K -> L -> M -> N -> O -> P -> Q

Total duration:

32 business days, from Tuesday 21 Apr 2026 to Wednesday 03 Jun 2026

7. Milestone Management

Milestone	Date / Window	Acceptance Criteria
Charter approved	21 Apr 2026	Sponsor and project manager approval captured
MVP scope frozen	22 Apr 2026 - 23 Apr 2026	Scope, exclusions, release baseline, and success criteria confirmed
Hosting and infrastructure ready	26 Apr 2026 - 28 Apr 2026	Cloudflare/Azure environment path confirmed
Pipeline and database ready	26 Apr 2026 - 28 Apr 2026	Deployment package and migration path ready
QA regression complete	29 Apr 2026 - 05 May 2026	System, API, workflow, UI, role, desktop, and reporting tests completed
Staging deployed	06 May 2026 - 07 May 2026	Production-like rehearsal complete
UAT signed off	10 May 2026 - 13 May 2026	Business confirms staging readiness
Production go/no-go	14 May 2026	Release owner approves cutover
Production deployed	18 May 2026	Production package deployed
Production smoke passed	19 May 2026	Critical paths pass in production
Hypercare complete	02 Jun 2026	Critical issues closed or controlled
Wider rollout decision	03 Jun 2026	Executive decision recorded

8. Deployment Management

The deployment model follows:

Development -> QA -> Staging/Pre-production -> Controlled Production MVP -> Stabilization -> Wider rollout

Deployment rules:

- No direct production change without staging rehearsal.
- No production deployment without pre-release backup.
- No UAT/demo records in production.
- No production launch without role/access validation.
- No wider rollout before stabilization sign-off.
- All release actions must be recorded in the production cutover record.

9. Testing And Quality Management

Test Type	Coverage
Functional UAT	Supplier, customer, internal operations, administrator, and system owner journeys
API testing	Request/response validation, errors, authorization, and workflow-triggered behavior
Workflow testing	Approval, rejection, return, hold, reopen, activation, and status progression
Database testing	Migration, seed data, test loading, production data rules, and rollback readiness
Role/permission testing	Sidebar, function access, backend enforcement, unauthorized route denial
UI/UX testing	Layout, buttons, navigation, Arabic/English behavior, desktop parity, and content cleanup
Reporting testing	Dashboard, reports, drilldowns, PDF export, Excel export, and audit visibility
Negative testing	Invalid data, duplicate actions, unauthorized access, missing reasons, and invalid transitions
Asynchronous testing	Notifications, retries, failures, recovery, and delayed workflow effects

Test Type	Coverage
Production smoke testing	Login, role visibility, one supplier/customer/internal path, reports, exports, and health checks

10. Hosting And Infrastructure Management

Layer	MVP Recommendation
Frontend	Cloudflare Pages
DNS / CDN / WAF	Cloudflare
Backend API	Azure App Service or Azure Container Apps
Database	Azure SQL Database
Documents and exports	Azure Blob Storage
Monitoring	Azure Application Insights and Azure Monitor
Secrets/configuration	Azure Key Vault or Azure App Configuration
Backup/recovery	Azure SQL PITR, pre-release backup, Blob soft-delete/versioning, release package archive

11. Backup And Recovery Management

Production and backup/recovery must remain separate. Backup/recovery is not another production environment and must not be used for normal user activity, testing, reporting experiments, or operational processing.

Backup Area	MVP Requirement
Azure SQL automatic backups	Enable point-in-time restore with at least 7 days minimum retention, preferably up to 35 days if budget allows
Pre-deployment backup	Required before every production deployment or migration
Blob/document protection	Enable soft-delete, versioning, or equivalent retention
Release package archive	Preserve backend, frontend, desktop, Cloudflare, and configuration package
Restore drill	Run before go-live and monthly during MVP stabilization
RPO	MVP baseline: 24 hours or better unless live finance data requires tighter recovery
RTO	MVP baseline: same business day recovery unless business requires tighter SLA

12. Business Visit Plan

12.1 Travel Plan A

Governorate	Travel Date	Travel Day	Departure Date	Departure Day
Beni Suef	02 May 2026	Saturday	05 May 2026	Tuesday
Minya	05 May 2026	Tuesday	08 May 2026	Friday
Assiut	08 May 2026	Friday	12 May 2026	Tuesday
Sohag	12 May 2026	Tuesday	15 May 2026	Friday
Qena	15 May 2026	Friday	19 May 2026	Tuesday
Luxor	After Eid al-Adha			
Aswan				
Hurghada				

12.2 Travel Plan B

Governorate	Travel Date	Travel Day	Departure Date	Departure Day
Hurghada	02 May 2026	Saturday	05 May 2026	Tuesday
Qena	05 May 2026	Tuesday	08 May 2026	Friday
Assiut	08 May 2026	Friday	12 May 2026	Tuesday
Sohag	12 May 2026	Tuesday	15 May 2026	Friday
Minya	15 May 2026	Friday	19 May 2026	Tuesday
Luxor	After Eid al-Adha			
Aswan				
Beni Suef				

13. RACI Matrix

Workstream	Khalid Gabr	Mostafa El Shahawy	Nour Elsiminy	Doaa Sabry	Technical Team	Implementation Team
Charter approval	A	R	C	C	I	I
MVP scope freeze	A	R	C	R	I	C
Hosting setup	I	C	A/R	I	R	I
Database migration	I	C	A/R	C	R	I
Testing and UAT	I	A	R	R	R	C
Production cutover	A	R	R	C	R	I
Hypercare	I	A/R	R	C	R	R
Wider rollout decision	A	R	C	C	I	I

14. Risk Management

Risk	Impact	Mitigation	Owner
User adoption resistance	Slow uptake and weak MVP value perception	Training, role-based walkthroughs, hypercare support	Implementation team
Production data contamination	Loss of production credibility and reporting quality	No UAT/demo data in production; controlled data load checklist	Technical Lead
Migration failure	Deployment delay or data inconsistency	Migration dry-run, backup, rollback plan	Technical Lead
Role/access misconfiguration	Unauthorized access or hidden function failure	Role/function regression testing and production smoke validation	QA / Technical Lead
Hosting instability	Downtime or poor user experience	Cloudflare + Azure managed services, monitoring, alerts	Technical Lead
Backup not restorable	Recovery failure during incident	Restore drill before go-live and monthly checks	Technical Lead
Unclear scope changes	Schedule delay and project drift	Scope freeze, change approval, sponsor escalation	Project Manager
Critical bugs after go-live	User disruption and reputational risk	Hypercare, severity triage, rollback readiness	Project Manager / Technical Lead
Integration assumptions	False readiness claims	Keep unqualified integrations disabled until owner sign-off	Project Sponsor / Technical Lead
ETA/e-invoicing, Fawry, or Paymob activated by third party during MVP	Scope, schedule, security, testing, reconciliation, tax, and release risk if credentials become active unexpectedly	Treat as go-live uncertainty path; require change control, staging test, owner sign-off, rollback plan, and production release approval	Project Sponsor / Project Manager / Technical Lead

15. Budget Framework

Hosting cost is included based on the approved hosting strategy. Other cost elements are intentionally left blank for business/finance completion.

Cost Element	Estimated Cost	Notes
Hosting - Lean controlled MVP	\$80 - \$250/month	Cloudflare + Azure low-cost controlled MVP
Hosting - Production-comfortable MVP	\$250 - \$600/month	Cloudflare + Azure with more production comfort
Human resources		To be completed by business/finance
Implementation services		To be completed by business/finance
QA/testing services		To be completed by business/finance
Security review		To be completed by business/finance
Training and enablement		To be completed by business/finance
Support and operations		To be completed by business/finance
Marketing and sales		To be completed by business/finance
Contingency		To be completed by business/finance
Total		To be completed by business/finance

16. External Integration Go-Live Uncertainty Paths

ETA/e-invoicing, Fawry, and Paymob are explicit go-live uncertainty paths for the MVP. They are currently held/conditional because activation depends on third-party credentials, merchant/account access, authority access, endpoint configuration, callback readiness, certification evidence, and owner sign-off.

These paths may be added to the controlled MVP at any time if the relevant third party activates the required credentials or access during MVP preparation, staging, cutover, stabilization, or early production. This is a formal project risk and change-control dependency. It is not a permanent exclusion and it is not an automatic production approval.

External Path	Current MVP Position	Trigger For Activation	Required Project Control
ETA / e-invoicing	Held / conditional	ETA credentials, authority access, target endpoint, and submission evidence become available	Change request, impact assessment, staging submission test, tax/finance sign-off, rollback plan, production approval
Fawry	Held / conditional	Fawry merchant credentials, API access, callback configuration, and payment test evidence become available	Change request, impact assessment, payment-flow test, callback validation, reconciliation check, rollback plan, production approval
Paymob	Held / conditional	Paymob merchant credentials, API access, callback configuration, and payment test evidence become available	Change request, impact assessment, payment-flow test, callback validation, reconciliation check, rollback plan, production approval

No team member should enable ETA/e-invoicing, Fawry, or Paymob directly in production only because credentials become available. Activation must be approved through project governance and must include test evidence, security review, monitoring, owner sign-off, and release documentation.

17. Success Criteria

Success Criterion	Measurement
Production MVP is live	Approved users can access production environment
No critical production blockers	Severity 1 issues are zero or controlled by approved workaround
Role governance works	System Owner, Administrator, supplier, customer, and internal role visibility is enforced

Success Criterion	Measurement
Core workflows operate	Supplier/customer onboarding and internal review workflows complete as designed
Reports and exports work	MVP reports export successfully to PDF/Excel
Backup/recovery is proven	Pre-release backup and restore drill evidence exist
Hypercare is operating	Daily issue review and stabilization reporting active
Wider rollout decision ready	Sponsor receives evidence-based go/no-go recommendation

18. Communication Plan

Communication	Audience	Frequency	Owner
Project governance update	Sponsor, PM, technical lead, BA	Weekly or as needed during cutover	Project Manager
Daily readiness standup	Technical, QA, implementation	Daily during active cutover window	Project Manager
Risk and blocker escalation	Sponsor and responsible owners	As needed	Project Manager
UAT status	Business and QA stakeholders	During staging/UAT	Business Analysis
Production cutover notice	Approved MVP users and project team	Before production deployment	Project Manager
Hypercare report	Sponsor, PM, technical lead, BA	Daily during hypercare	Project Manager
Wider rollout recommendation	Executive stakeholders	At project closure gate	Project Manager

19. Change Control

Change Type	Required Approval
Scope expansion	Project Sponsor and Project Manager
Production deployment date change	Project Sponsor and Project Manager
Hosting architecture change	Technical Lead and Project Sponsor
Database migration change	Technical Lead and Project Manager
User role/access model change	Project Manager, Business Analysis, Technical Lead
Cost-impacting change	Project Sponsor
Wider rollout change	Project Sponsor
ETA/e-invoicing, Fawry, or Paymob activation	Project Sponsor, Project Manager, Technical Lead, and relevant business owner

20. Approval Matrix

Approval Role	Name	Approval Status	Signature / Date
Project Sponsor	Khalid Gabr	Pending	
Project Manager	Mostafa El Shahawy	Pending	
Technical Lead	Nour Elsiminy	Pending	
Business Analysis	Doaa Sabry	Pending	
Client / Business Representative		Pending	

21. Final Project Management Statement

This full project-management plan should be used as the controlling document for the CashLine ERP controlled production MVP. It connects the project charter, WBS, CPM, testing, deployment, hosting, backup/recovery, visit planning, RACI, risks, budget framework, and approvals into one operating baseline.

The project should proceed as a controlled MVP production activation, not a full enterprise big-bang go-live. Wider rollout should occur only after stabilization evidence, cost review, risk review, and sponsor approval.